

HISTORY OF OPERATING PERFORMANCE

Norilsk Nickel group saleable metals production	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
TOTAL METAL PRODUCTION											
Nickel, t	235,749	266,406	274,248	285,292	300,340	295,098	297,329	282,894	300,585	280,402	243,985
from own Russian feed	196,809	220,675	223,224	219,273	223,153	234,906	235,518	232,813	230,550	234,454	243,985
from 3d party feed	38,940	45,731	51,024	66,019	77,187	60,191	60,322	47,076	67,393	44,775	0
Copper, t	360,217	369,426	368,009	371,063	363,764	377,944	388,872	402,261	419,208	416,084	425,107
from own Russian feed	343,889	352,766	345,897	345,737	344,226	362,854	365,698	382,443	400,344	404,465	421,182
from 3d party feed	16,328	16,660	22,112	25,326	19,538	15,090	22,329	18,382	17,517	10,963	3,925
Palladium, koz	2,618	2,689	2,752	2,662	2,732	2,806	2,862	2,805	2,820	3,124	3,164
from own Russian feed	2,526	2,575	2,582	2,529	2,624	2,704	2,723	2,676	2,701	3,050	3,164
from 3d party feed	100	114	170	133	108	102	132	118	106	67	0
Platinum, koz	644	656	662	651	683	696	694	661	661	745	751
from own Russian feed	610	610	595	604	658	672	663	636	632	727	751
from 3d party feed	36	46	67	47	25	24	29	22	24	45	0
Polar division and Kola MMC (Russia)											
Nickel, t	182,095	222,016	228,438	231,798	233,632	237,228	235,518	232,813	232,302	234,454	243,985
Polar division	50,860	96,916	122,390	122,700	124,000	124,000	124,200	124,250	122,000	118,809	121,740
Kola MMC	131,235	125,100	106,048	109,098	109,632	113,228	111,318	108,563	110,302	115,645	122,245
from Russian Company feed	126,937	123,335	100,834	96,573	99,153	110,906	111,318	108,563	108,550	115,645	122,245
from 3d party feed	4,298	1,765	5,214	12,526	10,479	2,321	0	0	1,752	0	0
Copper, t	350,619	355,707	354,944	359,102	352,466	363,460	365,698	382,443	400,344	404,465	425,107
Polar division	280,347	292,632	297,552	296,760	295,610	303,940	309,320	323,705	338,511	338,435	351,180
Kola MMC	70,272	63,075	57,392	62,342	56,855	59,520	56,378	58,738	61,833	66,030	73,927
from Russian Company feed	63,542	60,134	48,345	48,977	48,616	58,914	56,378	58,738	61,833	66,030	70,002
from 3d party feed	6,730	2,941	9,046	13,365	8,240	606	0	0	0	0	3,925
Palladium, koz	2,554	2,606	2,660	2,580	2,628	2,704	2,723	2,676	2,701	3,050	3,164
Polar division	1,703	1,935	2,065	2,006	1,989	2,038	2,053	2,010	2,054	2,299	2,357
Kola MMC	851	671	595	574	639	666	670	666	647	751	807
from Russian Company feed	815	640	517	523	635	666	670	666	647	751	807
from 3d party feed	36	31	78	51	4	0	0	0	0	0	0
Platinum, koz	622	622	627	628	660	672	663	636	632	727	751
Polar division	449	488	500	504	529	536	529	505	509	584	599
Kola MMC	173	134	127	124	131	136	134	131	123	143	152
from Russian Company feed	159	122	95	100	129	136	134	131	123	143	152
from 3d party feed	14	12	32	23	2	0	0	0	0	30	0

Norilsk Nickel group saleable metals production	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Norilsk Nickel Harjavalta (Finland)²											
Nickel, t	53,654	43,479	42,603	44,252	45,518	48,524	49,159	28,452	29,344	29,339	–
from Russian Company feed	19,012	424	0	0	0	0	0	0	0	0	–
Copper, t	9,598	13,048	10,629	6,549	1,006	5,681	11,279	5,030	4,220	5,037	–
from Russian Company feed	593	0	0	0	0	0	0	0	0	0	–
Palladium, koz	64	78	74	39	21	34	48	18	11	12	–
from Russian Company feed	8	0	0	0	0	0	0	0	0	0	–
Platinum, koz	22	33	31	16	9	12	15	5	5	6	–
from Russian Company feed	2	0	0	0	0	0	0	0	0	0	–
Norilsk Nickel Australia											
Nickel, t		0	0	2,826	8,975	0	0	1,223	15,528	5,339	–
Norilsk Nickel Africa (Tati)³											
Nickel, t	0	911	3,207	6,416	12,215	9,346	11,163	17,401	20,769	10,097	–
Copper, t	0	671	2,436	5,412	10,292	8,803	11,050	13,352	13,297	5,926	–
Palladium, koz	0	5	18	43	83	68	84	100	95	55	–
Platinum, koz	0	1	4	7	14	12	14	17	19	9	–

¹ Overseas assets feature post-acquisition results.

² Production results include processing of nickel concentrate from Russian feed, Nkomati and purchased materials.

³ The asset was sold in Q2 2015.